



## **Environment and Sustainable Communities Overview and Scrutiny Committee**

**Date** Monday 28 January 2019  
**Time** 9.30 am  
**Venue** Studio, Gala Theatre, Durham City

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### **Business**

#### **Part A**

**Items during which the Press and Public are welcome to attend.  
Members of the Public can ask questions with the Chairman's  
agreement.**

1. Apologies
2. Substitute Members
3. Minutes of the Meetings held on 12 and 16 November 2018 (Pages 3 - 16)
4. Declarations of Interest, if any
5. Any items from Co-opted Members or interested parties
6. Media Relations
7. Gala Theatre (Pages 17 - 50)
  - a) Report of the Corporate Director of Regeneration and Local Services
  - b) Presentation by Stephen Howell Head of Culture and Sport
8. Budget Outturn Quarter 2 2018/19 (Pages 51 - 64)
  - a) Joint Report of the Corporate Director of Resources and Corporate Director Regeneration and Local Services
  - b) Presentation by The Finance Manager, Regeneration and Local Services
9. Performance Management Quarter 2 2018/19 Report of the Director of Transformation and Partnerships (Pages 65 - 78)
10. Minutes from the Durham Strategic Flood Prevention Group (Pages 79 - 84)
11. Such other business as, in the opinion of the Chairman of the meeting, is of sufficient urgency to warrant consideration

**Helen Lynch**  
Head of Legal and Democratic Services

County Hall  
Durham

18 January 2019

To: **The Members of the Environment and Sustainable Communities  
Overview and Scrutiny Committee**

Councillor E Adam (Chair)  
Councillor O Milburn (Vice-Chair)

Councillors B Avery, D Bell, L Brown, J Carr, J Clark, R Crute,  
S Dunn, A Gardner, D Hicks, P Howell, P Jopling, C Kay,  
R Manchester, C Martin, A Patterson, A Simpson, P Sexton and  
M Wilson

**Co-opted Members:**

Mr T Bolton and Mrs P Holding

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**Contact: Paula Nicholson**

**Email: 03000 269710**

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**DURHAM COUNTY COUNCIL**

At a Special Meeting of **Environment and Sustainable Communities Overview and Scrutiny Committee** held in Council Chamber - County Hall, Durham on **Monday 12 November 2018 at 9.30 am**

**Present:**

**Councillor E Adam (Chair)**

**Members of the Committee:**

Councillors O Milburn, D Bell, S Dunn, D Hicks, P Howell, P Jopling, R Manchester, C Martin, A Patterson, A Simpson, P Sexton and M Wilson

**Co-opted Members:**

Mr T Bolton and Mrs P Holding

**Also Present:**

Councillors J Clare and M Wilkes

**1 Apologies**

Apologies for absence were received from Councillors L Brown, J Carr, J Clark, R Crute and L Taylor.

**2 Substitute Members**

No notification of Substitute Members had been received.

**3 Declarations of Interest**

There were no Declarations of Interest.

**4 Any Items from Co-opted Members or Interested Parties**

There were no item from Co-opted Members or Interested parties.

**5 Single Use Plastics (SUPs):**

Members considered the cover report of the Head of Direct Services and Chair of the County Durham Environment Partnership together with a report of the County Durham Environment Partnership and an action plan that responded to a County Council resolution that called for a report to be produced on the phasing out of unnecessary single use

plastics across Council activities and assets as well as influencing partners and stakeholder to make similar commitments. A copy of the report of the Task Group, action plan, LARAC's response to a call for evidence from Government, a SUPs survey of Durham County Council (DCC) suppliers and survey results, detail of a range of plastic pledges and campaigns and Brighton and Hove's SUPs policy had been circulated with the papers for the meeting (for copy of reports, and supporting documents see file of minutes).

Mr Sherratt, The Head of Direct Services and the Chair of the County Durham Environment Partnership was in attendance to present the report and delivered a presentation (for copy of presentation, see file of minutes).

The Chairman thanked Mr Sherratt for his very informative presentation and commented that the task group had undertaken a significant amount of work in a short space of time and that a lot of early wins had been identified.

Councillor Jopling referred to the practice of giving out SUP free gifts at promotional events and in particular made reference to the Area Action Partnerships.

Mr Sherratt responded that this type of comment was exactly the type of comment welcomed by the task group, highlighting areas of focus for a future SUPs audit. He continued that there was an argument for more useful products to be provided as free gifts that would last.

The Chairman commented that whilst in Blackpool he observed a huge amount of plastic free gifts being distributed and that more work needed to be done in this area.

Councillor Dunn indicated that a lot of work had been done in a short period of time by the task group. He asked how much of DCC plastic actually gets recycled or disposed of. He referred to the purchasing power and influence of DCC and commented that the authority can do a lot to eliminate unnecessary SUPs by looking at catering and events and ensures that it buys recyclable products.

He then referred to contracts and procurement and commented that DCC could include in future contracts provision for recyclable products and that this would influence a lot of bodies/organisations in the county by encouraging them not to use plastics. He asked if the introduction of an awards scheme and recognition logo had been considered. He asked Northumbrian Water if they had looked at producing their own brand of bottled water in recyclable bottles.

Mr Sherratt responded that the task group report gave details of how much plastic across the County was collected which was 7,713 tonnes and comprised of 6,872 tonnes kerbside and 886 tonnes from household waste recycling centres but there is potential for more to be recycled. Councillor Dunn asked for the proportion of recycling.

Mr Sherratt responded that 20/21% of residual plastic waste in bins could be recycled.

Mr Shannon, Strategic Waste Manager, indicated that 100% of kerbside collection goes for treatment and is recycled. However there is a variety of types of plastic at household waste recycling centres. He continued by commenting that, hard plastic is less easily recycled and would be chipped for use in road surfaces or as a fuel.

Mr Southall, Northumbrian Water commented that they would continue to promote the option of tap water which is of good quality and highlighted their continued support for the refill campaign.

The Chairman referred to the various reward schemes and that there was a need for DCC and partners to continue to offer reward schemes to both highlight and encourage the use of alternatives to SUPs. It was also important to provide an opportunity for residents to identify how SUPs usage can be reduced in the future.

Mr Sherratt referred to the 300 chargeable reusable plastic sip cups which DCC have sold and that discounts were also being offered on drinks to encourage the use of the alternative cups. He then referred to plastic cutlery which was bio degradable and that the procurement team had done a great deal of work in relation to current and future contracts.

Mr Shuttleworth, Procurement Manager commented on the importance of this meeting in publicising DCC's commitment to reducing the use of unnecessary SUPs and if the authority in the future commits to the pledge then contract specifications would be changed to remove these types of items where possible. He continued that a lot of work had already been done in relation to the catering and the use of alternatives to SUPs and that a visit with Durham University had recently taken place to a catering provider to discuss reducing the use of SUPs and that a further meeting with a vending provider is planned. He highlighted that further work is being undertaken with suppliers in relation to packaging. Councillor Howell indicated that he was delighted with the work undertaken and that he had recently attended an AAP event where they were giving out keyrings and sponge balls and that more needed to be done to make people aware of the use of unnecessary SUPs. He applauded the initiatives being undertaken by procurement in relation to contracts and asked if any work was being undertaken to stop plastic getting into the sewerage system.

Mr Sherratt indicated that the AAPs could sign up to the pledge.

Mr Southall, Northumbrian Water responded that plastic in the sewers did go through to treatment works and although they could capture larger plastics smaller plastics passed through the treatment process. They were currently working with Durham University on micro plastics but they had not come up with a solution at present, but work was in progress.

Councillor Wilkes thanked the Chairman and Officers for taking the issue so seriously and that he was surprised at how much progress had been made in a relatively short period of time. He indicated that more work needs to be done in relation to communication and that residents need to be made aware of why alternatives to SUPs are being used and gave the example of no longer using plastic shoe covers at Freemans Quay and plastic straws in DCC buildings. He continued that if DCC and partners continue to reduce the usage of unnecessary SUPs, the benefits will be seen by other local authorities and the message will go down the supply chain to suppliers that they cannot sell SUPs and that alternatives in the future will gradually become cheaper. He commended the work but would suggest they used publicity like County News to explain what the authority were doing in relation to alternatives to SUPs and promote the work being undertaken. He supported the local pledge and the wording.

Mr Sherratt indicated that they had done some communication on the early wins but agreed that more onsite communication was required. Progress had been made but there was still a lot to do.

Councillor Jopling sought clarification on hard plastics and if this was recycled in Durham or was it transported to other parts of the country for recycling.

Mr Shannon responded that there was a big range of plastic types some had a higher recyclable value than others and some were recycled in the UK others were worldwide. Hard plastics were less recyclable so the route used for this type of plastic was chipping with the chips used in roads or for fuel. If the correct processing facilities are available then hard plastic could be recycled.

Mr Sherratt referred to the highways trial scheme where they were using plastics on the road which was non-recyclable plastic which was sourced nationally but if the scheme was successful then they could look locally to put this into the roads.

Councillor Clare referred to non-recyclable waste not going to landfill and that it was sent to the SITA Plant to be burnt which resulted in emissions into the atmosphere causing pollution, so is there a difference in burning plastics. He then referred to Economics and asked if anyone had looked at the potential economic outfall of reducing the usage of unnecessary SUPs and whether any County Durham companies could be harmed by this approach. He continued that by adopting these good causes would it damage our own domestic industry. He appreciated that there was a strong message looking at prevention but does the policy propose any more measures to clear up beaches in the future.

The Chairman responded that economics was not always the driving factor, we needed to protect the planet.

Mr Sherratt responded that in relation to macro-economics that they rely on government research and that Government's 25 year environment plan contains a lot of detail including future proposals for further work to be undertaken with the packaging industry. He continued that DCC would look at micro-economics and that catering was mindful of the cost of moving from plastic to other alternative products which might cost more and prohibit change however this would be looked at and considered on a case by case basis. It was confirmed that to date cost had not prohibited change from SUPs products.

Mr Thompson, Catering Manager commented that it was not an easy task and the cost was a concern as the alternative products was sometimes three or four times as more expensive which had to be absorbed by the service or the customer. The more people that change to using alternative products to SUPs and stop purchasing unnecessary SUPs the more the prices will fall. He continued that in some circumstances the use of plastic packaging prevents other types of waste and gave the example that a cucumber remains fresh far longer if it is wrapped in cling film.

Mr Benson, Principal Heritage Coast Officer advised that the beaches were cleaned by volunteers and the proposals provide a strong message to these volunteers that was hopefully they won't need to be cleaned as much in the future.

Mrs Holding commented on fruit and vegetables in shops and how last week she was encouraged to use a paper bag instead of the plastic bag and asked if anything was being done in the county to encourage this.

Ms Burrell, Waste Strategy Team Manager responded that the government is to introduce the Extended Responsibility Scheme looking at all options for using the tax system to address SUP waste or economic discounts if they use a paper bag as an alternative. She continued that this was seen as the next drive to push the agenda forward.

The Chairman indicated that the meeting had been of considerable interest to Members and that DCC and partners were already carrying out work prior to the resolution at the Council Meeting. The work which had been undertaken was a true reflection on efforts to reduce plastics in the Council and County Durham. He thanked officers and partners and then summarised the discussion as follows: that the committee acknowledges the significant work undertaken by DCC and partners; that the committee welcomes the implementation of the 'quick wins' already implemented; the committee supports the introduction of a bespoke local pledge for County Durham; that DCC and partners continue to offer reward schemes for the use of alternative of alternatives to SUPs; that DCC and partners reconsider using SUP 'free gifts' at future promotional events and that DCC and partners develop a communications plan to ensure that residents are informed when and why alternatives to SUPs are being used, that information is clear on the various types of plastic used and what can and cannot be recycled and that there is an opportunity for residents to identify how SUPs usage can be reduced.

**Resolved:** (i) That the considerable work undertaken in the last 6 months towards reducing the use of Single Use Plastics by the County Council and its partners be noted.

(ii) That the report and presentation be noted.

(iii) That the comments made by Members at the meeting form the Overview and Scrutiny response to the SUPs Task Group final report and that the committee's response is shared subsequently with both the COSMB and Cabinet accordingly.

(iv) That the Environment and Sustainable Communities Overview and Scrutiny receive a further presentation and report detailing progress made against the future actions identified in the report at the meeting of the committee on 5th April 2019.

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## **DURHAM COUNTY COUNCIL**

At a Meeting of **Environment and Sustainable Communities Overview and Scrutiny Committee** held in Committee Room 2 - County Hall, Durham on **Friday 16 November 2018 at 9.30 am**

### **Present:**

**Councillor E Adam (Chair)**

### **Members of the Committee:**

Councillors O Milburn, D Bell, L Brown, J Carr, R Crute, D Hicks, P Howell, P Jopling, C Kay, R Manchester, C Martin and P Sexton

### **Co-opted Members:**

Mrs P Holding

### **Also Present:**

Councillor Clare

Mrs Morris – Co-opted Member on Economy and Enterprise Overview and Scrutiny Committee

## **1 Apologies**

Apologies for absence had been received from Councillors J Clark, A Patterson, A Simpson, L Taylor and M Wilson.

## **2 Substitute Members**

No notification of Substitute Members had been received.

## **3 Minutes**

## **4 October 2018 – Quarter 4 Budget Outturn 2017/18**

The Chairman referred to a written response that had been received in relation to the overspend on leisure centres that had been raised under Quarter 1 2018/2019 Revenue and Capital Forecast. The Chair expressed that the response was insufficient and required a full response from the service that included if this was an ongoing issue, how much will it cost and how long will it continue.

Councillor Howell raised concerns about how the budget is presented to members and how members scrutinise the budget.

Councillor Crute advised that budget training for members was being arranged and that it was right that members should be able to scrutinise the budget. However, members were reminded that the Audit Committee had a clear role to approve the Council's final accounts.

Councillor Jopling welcomed the budget training and suggested that as Members they did not need to have extensive training but just what the information meant.

The Minutes of the meetings held on 4 and 10 October 2018 were agreed as a correct record and were signed by the Chairman.

#### **4 Declarations of Interest**

Councillor Howell declared an interest in the Fuel Poverty report as he was a landlord.

#### **5 Any items from Co-opted Members or Interested Parties**

There were no items from Co-opted Members or Interested Parties.

#### **6 Media Relations - Verbal Update from Overview and Scrutiny Officer**

The Overview and Scrutiny Officer referred Members to recent press articles relating to the remit of Environment and Sustainable Communities Overview and Scrutiny Committee.

The articles were:

- Time to make your metals matter – Durham County Council had launched a campaign to target households across the County to recycle cans, foil trays and aerosols. Leaflets will be coming through doors which aim to provide guidance on how to recycle metals correctly.
- Providing warmer homes for a greener county – The EU funded project aims to provide 220 homes in County Durham with the solid wall insulation resulting in carbon savings.
- Flytipper's car to be crushed as council crackdown continues – A van used by a flytipper to dump old furniture is to be crushed and recycled, the flytipper pleaded guilty to the offence. This was the first time the Council had applied to a court to crush a vehicle connected with flytipping.

The Chairman commented that there had been media coverage of the Environment and Sustainable Communities Overview and Scrutiny Special Meeting that included an item on Single Use Plastic. The media reports were positive and it was good that the work of the Council and this committee were being reported.

**Resolved:** That the presentation be noted.

#### **7 Fuel Poverty**

The Committee considered the Joint report of the Director of Transformation and Partnerships and the Corporate Director of Regeneration and Local Services that provided

members with details of projects and schemes available in the County to tackle fuel poverty (for copy of report, see file of minutes).

Cliff Duff, the Housing Regeneration Project Manager was in attendance to deliver the report and provide a presentation (for copy of slides, see file of minutes).

The Housing Regeneration Project Manager explained how fuel poverty was measured using the Low Income High Costs (LIHC) indicator, a household is considered to be fuel poor if:

- they have required fuel costs that are above average (the national median level)
- were they to spend that amount, they would be left with a residual income below the official poverty line.

Members were advised that homes with an Energy Performance Certificate (EPC) rating of Band G were to move to Band C by 2030.

Members were shown a map of county Durham that indicated where the areas of fuel poverty apart from a few small areas in the east, most of the fuel poverty areas were in the rural west of the county, where there was no mains gas supply.

Members were advised that information is given via Warmer Homes campaign throughout the year but there were particular times when there were targeted promotions especially during the autumn and winter periods.

Councillor Jopling sought clarification on the 9% Green Levy on all energy bills and how this worked with the energy cap. She commented that some areas that were off gas were stone built houses and wondered how did they access funding.

The Housing Regeneration Project Manager responded that previously the Green Levy was paid for via taxation but now all customers paid a percentage toward the Green Levy including those in fuel poverty and that the Green Levy would still be payable when the Energy Cap comes into force. He advised Members that there had been a lot of lobbying to get Government to fund this through taxation instead of the levy on bills.

He then referred to residents of stone houses accessing funding and advised that the grants did not include solid wall insulation but there were EU funded projects in five areas of County Durham that provided solid wall insulation.

Mrs Morris referred to consortium schemes to purchase fuel which could bring the price of fuel down by 5 or 6 pence a litre. She then advised that many people in rural areas may not fit the criteria for fuel poverty but they did experience high fuel bills and struggle to heat their homes and asked if there was anything that could be done for those people who don't meet the criteria but were struggling financially.

The Housing Regeneration Project Manager referred to the 'Managing Money Better Service' where they can assist people to get a lower energy tariff. He went on to advise that twelve North East local authorities through the North East Purchasing Organisation (NEPO) were looking at the feasibility to set up a regional Energy Service Organisation to

be a competitor in the energy market and would be a not for profit organisation. NEPO's report findings were due in March 2019 to see if the setting up of the organisation would be viable.

Councillor Millburn referred to people with pre-paid meters that were on standard tariffs and still paying the 9% levy. The energy companies were still charging people for the green levy when they know they are in fuel poverty and asked if anything could be done to help these people and to change them on to lower tariffs.

The Housing Regeneration Project Manager responded that the 'Managing Money Better Scheme' was ending in March 2019 but they were hoping to extend the scheme if they could secure funding. However, he thought that this was an excellent idea to further assist people on pre-payment metres and higher tariffs.

Councillor Crute commented that he had assumed the levy was funded by the energy companies themselves and not customers. He indicated that the Council needed to do what they could to lobby against this levy.

The Housing Regeneration Project Manager responded that energy companies did take their targets seriously as there were financial penalties if they did not meet their obligations. It was nonsensical to take the levy from the residents from their energy bills and give it back to them through fuel poverty grants. Talks were currently taking place to get the levy back to the original general taxation process. Lobbying was taking place through the charity National Energy Action.

Councillor Kay referred to the largest group of people who had the largest financial difference relating to fuel poverty were those living in private rented accommodation. Most of the properties were not energy efficient and a significant number of landlords take advantage of tenants. Councillor Kay went on to explain some properties are off gas that are not necessarily in remote locations and there was a village off gas that was surrounded by other villages on gas. He advised that stone properties could be insulated from the inside, but this would reduce the amount of floor space.

The Housing Regeneration Project Manager advised that in relation to the private rented sector the eco obligation minimum energy efficiency standard for private rented sector is that no property should be below an E rating and by 2023 all private rental properties must be an E to move the market away from F and G ratings. More legislation will follow to push this up to a D rating and this would be a nationwide regulation. In relation to gas connections, there was an assisted gas connection scheme but that required the connection to be a certain distance from the property. For extended gas mains this can be expensive and the cost was down to individual contractors.

Councillor Martin suggested that a flat tax system saves money and no one is left out. The Housing Regeneration Project Manager advised that the big argument was people who live in eco-friendly homes have low bills and pay less than those who live in inefficient properties and have high bills.

Members discussed the 9% levy, in particular those with high energy bills who paid more levy.

Councillor Crute stated that there should be a system in place that was based on your ability to pay but the onus should be on fuel companies.

Councillor Howell asked if there was anything they could do to ensure that the managing money better scheme continued.

The Housing Regeneration Project Manager responded that he would speak to the managing money better team and get back to Members.

Councillor Sexton referred to the sharing of information which was very expensive and time consuming to gather which resulted in increased charges.

The Housing Project Manager indicated that the warm homes discount legislation introduced the sharing of data and that DWP now share data.

The Chair concluded that there were two issues arising for the committee:

- Write to National Energy Action to support them in lobbying the government for fairer system to provide the Environment and Social Obligation Cost.
- Write to the Action Poverty Steering Group and the relevant Cabinet Portfolio Holder to advise of the Committee's support of the Managing Money Better Service.

**Resolved:** (i) That the contents of the report and presentation be noted.

(ii) That a progress report be included as part of the work programme for 2019/20.

(iii) That the national gas forum be lobbied with regard to the payment of the 9% levy charge on electricity bills.

(iv) That the information on the 9% levy charge be passed to the Cabinet Member for Environment.

## **8 Management of DCC Owned Woodland Review - Progress on Recommendations**

The Committee considered the Joint Report of the Director of Transformation and Partnerships and the Corporate Director of Regeneration and Local Services that provided Members with details of the progress made in relation to the recommendations contained within the Environment and Sustainable Communities Overview and Scrutiny Committee's Review Group report on the management of the woodland estate owned by Durham County Council (for copy of report, see file of minutes).

Sue Mullinger, the Landscape Delivery Officer was in attendance to present the report and circulated a copy of the Durham Woodland Revival leaflet.

The Landscape Delivery Officer talked members through the Environment and Sustainable Communities Overview and Scrutiny review report recommendations and circulated a plan showing details of the woodlands that had management plans in place and those that needed management plans.

Members were advised that a Development Manager position funded by the Heritage Lottery Fund has been in place since November 2017. Members were also advised that the Heritage Lottery Fund (HLF) process is nearing the end of its developing stage (March 2019) with an outcome expected Summer 2019.

The Landscape Development Manager advised that 2000 hectares Durham County Council woodland was in management plan and a further 1000 hectares were with the Forestry Commission awaiting finalisation. These cost £12000 and were 100% grant aided.

There had been some teething problems with thinning contracts, but they had been sorted out prior to future opportunities. The Landscape Delivery Officer informed Members that timber markets, particularly woodchip were significantly buoyant and any new contracts would allow for changes and would be more realistic about the value of timber and factor in site security and access, which can significantly alter the level of income.

Members were advised of the concept of Wood Allotments where a portion of woodland is leased out to a community group or an individual per year and managed through an approved management plan. This work had been pioneered in the North West.

The Chairman indicated that the original scrutiny report was considered back in 2014 where it was felt that Durham County Council woodlands were not managed effectively. This had being a long process and this report was on the progress made in relation to the recommendation and to ensure they were meeting the requirements from the review.

Councillor Brown commented that she was not a Member in 2014 but asked if the Wildlife Trust had been involved in the scrutiny. Councillor Brown advised the committee of a woodland area in her division where work had been carried out and had been left in a state with litter on the ground this was not insect friendly and the canopy below the trees was like a desert with nothing growing. The brash should be removed to enable insects and plants to grow.

The Landscape Delivery Officer responded that they tried to get companies to carry out chipping but the machinery was heavy and they could not always get the machinery into the woods without causing damage. Contacts specify that they have to remove brash over a certain size but this was a difficult issue in some woodlands and a lot depends on the contractors but they would keep an eye on it. The Landscape Delivery Officer suggested that groups interested in taking over the management of woodlands should get in contact with her and this could be an opportunity in this case.

Councillor Kay referred to an incident in his ward where trees were being felled and he received a number of complaints. He could see what the felling was going to achieve but asked that Members be advised prior to when tree felling was going to be taken place. Councillor Kay advised that brash had been left that had covered footpaths and had made them impassable and suggested that the service need to engage with the community.

The Landscape Delivery Officer advised Members that Durham County Council received an income from tree felling and they did have mechanisms in place to minimise the system being abused. She advised Members that she would ask the Woodland Revival Team to look at the consultation process. Forestry contracts were difficult to manage and there was

no fool proof system unless you were physically present at all stages. In relation to the removal of the brash the Landscape Delivery Officer advised that if the brash was still in place she could go back to the contractor and ask for its removal.

Councillor Milburn asked if replanting was done with the same species of tree or if there was a mix of species.

The Landscape Delivery Officer advised that when DCC felled trees it was all natural regeneration, DCC had not clear felled but selectively thinned in copses to favour native species. However, under Forestry Commission regulations, if woodland is cleared then it has to be replanted on site or elsewhere so there is no net loss. Private owners can pretty much plant what they like but all would have to be approved by the Forestry Commission and statutory consultees. DCC may comment on species and planting design, for example if it is a conifer block it would have to be appropriate to the site and be sympathetic in the landscape.

Councillor Sexton referred to the woods in his area which suffered from fly tipping and asked if funding was available to deal with this issue.

The Landscape Delivery Officer responded that she thought this would meet the criteria and would pass it onto the relevant officer.

Councillor Sexton then asked about checks and penalties in place to ensure contractors were keeping to the remit of the contract. The Landscape Delivery Officer advised there were checks in place and that the current contracts were due to end in March 2019. The Landscape Delivery Officer reiterated that the three extra staff for four years would help the situation.

Councillor Jopling identified a woodland area in Howden le Wear that had become overgrown and difficult to manage and difficult to walk round. The Landscape Delivery Officer advised that she had made a note of the location and would check to see what the plans were. The Chairman advised Councillor Jopling that an overview on the tree management policy would be coming to a future meeting which would include tree and grounds maintenance.

Mrs Morris sought clarification on what happens with privately owned woodlands, which owners are not taking responsibility for.

The Landscape Delivery Officer confirmed that if it was privately owned then there was nothing the authority could do and the Forestry Commission would get involved if it was illegal felling. She advised Members that the approach proposed by Durham Woodland Revival project is to offer assistance with regard to putting a management plan in place and how to claim grants. Some landowners do not know how to get work done and the delivery team would be able to provide help and support to manage sites. It was hoped that this would be done strategically with landowners adjacent to DCC woodland.

**Resolved:** That the contents of the report be noted.

## **9 County Durham Environment Partnership Minutes from 19 September 2018**

The Minutes from the County Durham Environment Partnership Board held on 19 September 2018 were received by the Committee for information.

## **10 Any Other Business**

The Overview and Scrutiny Officer reminded Members of the site visit to Thornley Waste Transfer Station and Pity Me Household Waste Recycling Centre which would be taking place on the 28 November 2018.

**Environment and Sustainable  
Communities Overview and Scrutiny  
Committee**



**28 January 2019**

**Gala Theatre Overview**

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**Joint Report of Ian Thompson, Corporate Director of Regeneration and Local Services and Lorraine O'Donnell, Director of Transformation and Partnerships**

**Electoral division(s) affected:**

Countywide

**Purpose of the Report**

- 1 To provide members of the Environment and Sustainable Communities Overview and Scrutiny Committee with background information relating to a presentation providing an overview of the Gala Theatre at appendix two. The presentation will be provided by Steve Howell, Head of Culture and Sport, Regeneration and Local Services.

**Executive summary**

- 2 At its meeting on 13 July 2018, members of the Environment and Sustainable Communities Overview and Scrutiny Committee agreed their work programme for 2018/2019. Included within that work programme was an overview of the Gala Theatre following a request from members of the committee.
- 3 The Gala Theatre was opened in 2000, as a purpose built 500 seat theatre that also includes a two screen cinema, café and meeting areas. In 2009, following local government reorganisation Durham County Council took over control of the Gala Theatre.
- 4 This report gives a general overview of the Gala Theatre that covers:
  - ) Programme and content;
  - ) Performance and impact;
  - ) Current pressures; and
  - ) Future approach and direction.

## Recommendations

- 5 Members of the Environment and Sustainable Communities Overview and Scrutiny Committee are requested to receive this report and consider and comment on the presentation.

## Background

- 6 At its meeting on 13 July 2018, members of the Environment and Sustainable Communities Overview and Scrutiny Committee agreed their work programme for 2018/2019. Included within that work programme was an overview of the Gala Theatre following a request from members of the committee.
- 7 The Gala Theatre was opened in 2000, as a purpose built 500 seat theatre that also includes a two-screen cinema, café and meeting areas. In 2009, following local government reorganisation Durham County Council took over control of the Gala Theatre.
- 8 As part of the meeting members will receive both a tour of the Gala Theatre's facilities and a presentation by the Head of Culture & Sport providing a general over-view of the facility. The presentation will cover a number of areas of the theatre's operation including its:
  - 9 Programme and content: The Theatre endeavours to create a theatre programme which is popular, while remaining artistically sound, and financially strong. The main programme is supported by education work, Gala's own stage school, and a range of artist development opportunities.
- 10 On this basis The Gala's programme is a mix of:
  - ) Presented Work - the best touring work in: comedy, theatre, music, dance, spoken word, live screenings, opera, film and more.
  - ) Produced Work - theatre productions created at Gala.
  - ) Hires - community groups, schools and local amateur societies, who use the venue to present their own events.
- 11 Performance and impact: In 2017/18 the Gala staged 347 live events and presented 2093 cinema screenings, sold 186,183 tickets and had ticket sales of £1,644,013. In 2017/18 this was achieved at a net cost of £673,117, based on an expenditure of £2,952,630 and income of £2,279,513. The cost of providing the theatre can fluctuate due to the inherent risk associated with the nature of the business but is normally managed across the service.

- 12 Current Pressures: Whilst the theatre cost broadly the same as it did in 2009/10 costs have risen in recent years due to a number of pressures namely:
- ) Audience trends: UK Theatre's regional theatre data for 2017 sales figures suggests the number of tickets sold was down by 1.9% on 2016 which for the Gala would represent 3,500 ticket sales. Whilst Gala theatre sales have remain strong against this trend for a number of years, the last two years has seen a decline in sales.
  - ) Emerging competition: The city will see the introduction of two new cinema facilities in the not too distant future. Cinema forms a central plank in both the theatre's public offer and its financing. Similarly, there continues to be a number of new and developing live venues emerging that competing for the available audiences. This clearly has an impact of income both in terms of attendances and pricing.
  - ) Investment Requirements: The Theatre is now approaching 20 years old and will have welcomed millions of visitors since its opening in 2000. Many aspects of the building are now beginning to look tired, albeit they've lasted well, but in an environment of increasing customer expectation can have a negative impact.
  - ) Rising cost base: Whilst budgets continue to be reduced in times of austerity there are a number of significant costs associated with running the theatre that have risen significantly in recent years such as NNDR, pay awards, utilities and external contracts.
  - ) Austerity: Like all areas of service austerity measures have resulted in a number of budget reductions which can impact on the quality of experience that can be provided.
- 13 Future Approach and Direction: The Theatre faces many challenges over the next few years and there a number of areas that will need to be addresses in both the short and medium term.
- 14 From an operational perspective trends in income and expenditure will need to be reversed and there is a Gala Improvement Group in place to ensure this is achieved. There are plans in place to both reduce a number of areas of cost and to increase secondary spend.

- 15 Similarly the programme is focusing on maximising presented products and ensuring they work harder both through better financial deals, bigger audiences, and strong marketing support.
- 16 The 'Gala Productions' (home produced theatre) will continue to be developed facilitating not only a stronger artistic programme capable of external support but allowing income to be maximised by not sharing income with agents and promoters. The potential in this area for co-producing, fundraising and collaboration with other theatres; thereby, sharing the risk, resource and reward, will also continue to be explored.
- 17 In the longer term wider options around operational models are also being explored. The introduction of two new cinema facilities in the city will demand a change in the facility mix and a number of opportunities with partners are being explored on this front to ensure that the facility remains sustainable in the longer term.

## Conclusion

- 18 The report and presentation provide a general overview of the Gala Theatre.

## Background papers

None

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<b>Contact:</b>	Stephen Howell	Tel: 03000 264550
	Ann Whitton	Tel: 03000 268143

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## **Appendix 1: Implications**

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### **Legal Implications**

None, this report is for information only

### **Finance**

Not applicable

### **Consultation**

Not applicable

### **Equality and Diversity / Public Sector Equality Duty**

Not applicable

### **Human Rights**

Not applicable

### **Crime and Disorder**

Not applicable

### **Staffing**

Not applicable

### **Accommodation**

Not applicable

### **Risk**

Not applicable

### **Procurement**

Not applicable

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# Gala Theatre

## Overview and Scrutiny Committee

### 28 January 2019

Steve Howell  
Head of Culture & Sport

# Gala Theatre Overview

# Gala Theatre Facilities

Gala is a purpose-built venue in the heart of Durham, housing:

- A modern, 500 capacity theatre space
- Two cinema screens (134 and 82 capacity)
- A flexible Studio space hosting live events, meetings, and private functions
- A busy café space, which is also an evening theatre bar
- A small visual arts gallery space

# Programming Approach

We endeavour to create a theatre programme which is popular, while remaining artistically sound, and financially strong. The main programme is supported by education work, Gala's own stage school, and a range of artist development opportunities.

# Theatre Programme

Gala's programme is a mix of:

- **Presented Work** - the best touring work in: comedy, theatre, music, dance, spoken word, live screenings, opera and more.
- **Produced Work** - theatre productions created at Gala
- **Hires** - community groups, schools and local amateur societies, who use the venue to present their own events.

# Gala Productions

- We take creative ownership of the work we put on our stage
- We invest in the work, with Gala's audiences specifically in mind
- We retain 100% of the income generated
- We create opportunities for local actors, writers, directors etc
- This approach creates a stronger identity for the theatre

*“Huge kudos to the Gala for producing an amazing piece of theatre and a real treat... a fabulous evening, and a perfect example of why the Gala Theatre has so much to offer.”* **What’s On North East**  
(Educating Rita - April 2017)





*“...a memorable production of three modern classic monologues, a very worthy follow-up to last year’s Educating Rita. Keep it up, Gala! You’re doing it right!”*

**British Theatre Guide**  
(Talking Heads, March 2018)

# Snow White & The Seven Dwarfs

33,442 tickets sold

£311,678 in NET ticket sales



*“...this year’s show really does set the bar high for the rest of the region’s pantos. It’s going to take something very special to beat it”*

**British Theatre Guide**

## Festivals Hub

Gala plays host to the Durham Book Festival, BRASS, and the TakeOff Festival of theatre for children and young people.

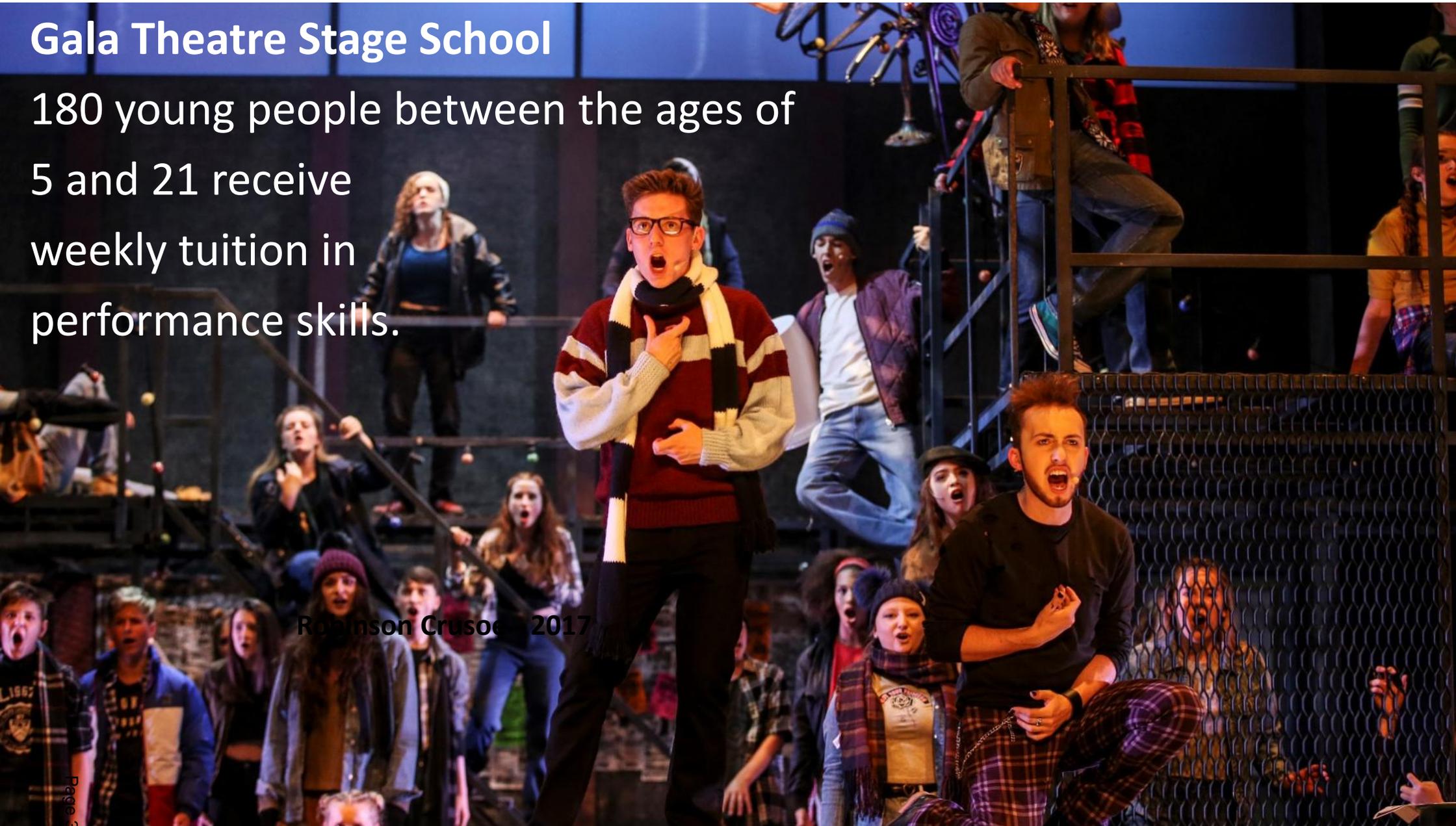
*"...I love this event, it was in my diary at the start of the year. The bands are amazing, the atmosphere wonderful  
Thank you"*

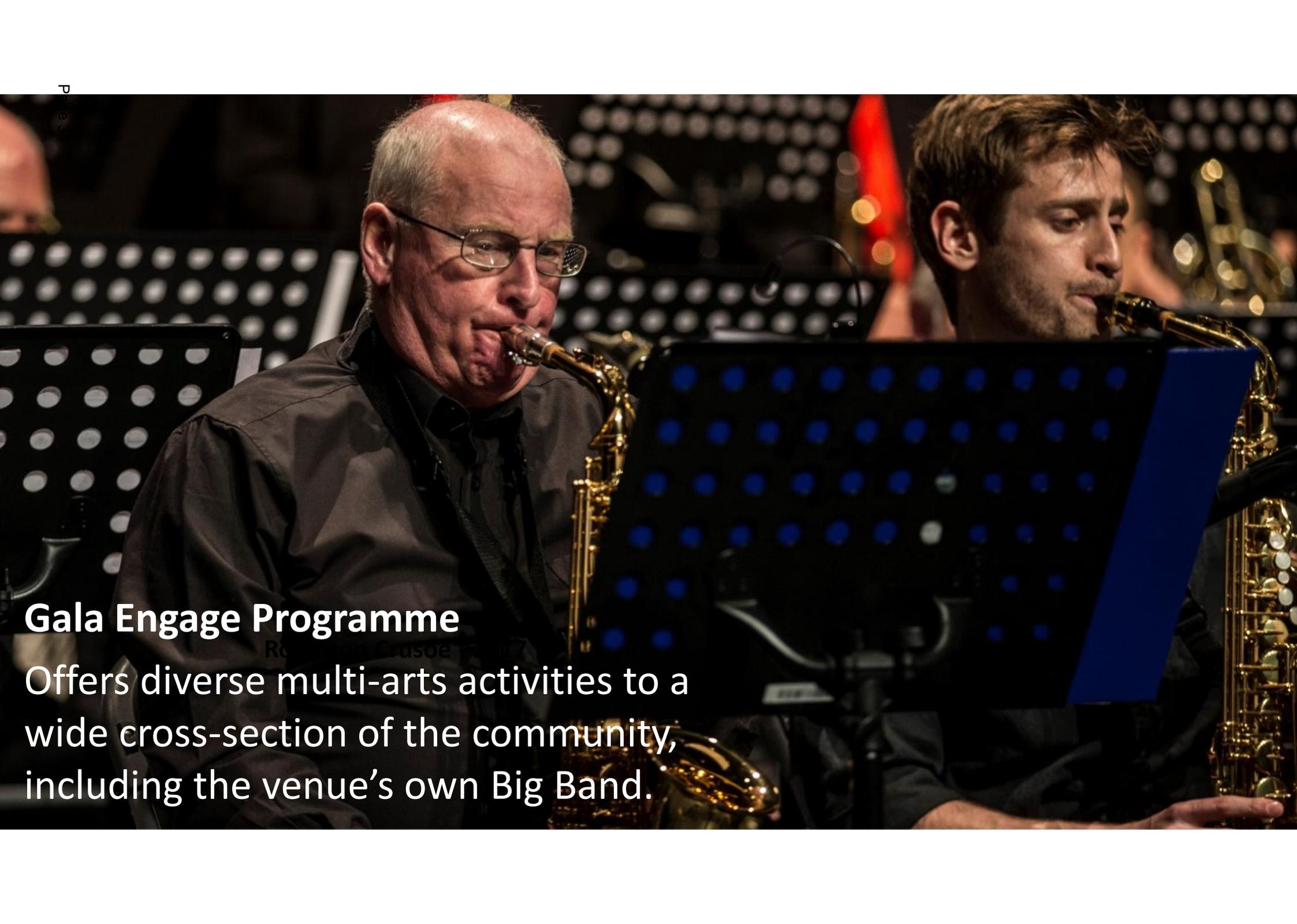
**BRASS Visitor**

# Gala Theatre Stage School

180 young people between the ages of 5 and 21 receive weekly tuition in performance skills.

Robinson Crusoe 2017





## Gala Engage Programme

Offers diverse multi-arts activities to a wide cross-section of the community, including the venue's own Big Band.

# Gala Theatre Impact

In 2017/18, Gala:

- Staged 347 live events
- Presented 2093 cinema screenings
- Sold 186,183 tickets
- Ticket sales of £1,644,013

# Theatre Performance

## 17/18 Outturn

- Total Income £2,279,513
- Total Expenditure £2,952,630
- Net cost of £673,117

# Budget Comparison

- Gala costs similar to 13/14
- Significant reductions in budget reduced by 45.5%  
(24.3% excluding marketing)
- Amplifying any over-spend

# 2017/18 Major Variances

- Catering Income -£58k -13.2%
- Cinema Income -£97k -20.1%
- Theatre Income -£130k -9.1%
- Operational cost trends

# Pressures

- Falling audiences
- Emerging competition
- Investment Requirements
- Rising cost base
- MTFP

# Audience Trends

- Cinema Income -£97k
- Theatre Income -£130k
- UK Theatre 2017 sales figures - 200 venues across the country.
  - Number of performances was up by 3% to 44,135
  - Average ticket price increased by 1.5% to £25.08
  - Number of tickets sold down by 1.9% on 2016
  - Gross take 0.4% decrease on the previous year

# What We're Doing About It

# Challenges

- Reverse trends in income and expenditure
- Need to reduce net cost by circa £400k
- Determine long-term sustainable operating model

# Theatre Programme & Content

- Make presented product work harder: strive for better financial deals, bigger audiences, and strong marketing support.
- Continue to build the brand for Gala Productions; maximising the income and maintaining tight controls on expenditure.
- Invest time in building relationships for co-producing, fundraising and collaboration; thereby, sharing the risk, resource and reward.

# Cinema

- Two new cinemas opening
- Need to consider future of cinema at Gala
- Potential niche markets
- Withdraw from Cinema
- Replacement options

# Improvement Group Targets

- Operational Efficiencies
- Increased secondary spend
- Commercial programming focus
- Strategic theatre efficiencies

# Next Steps

## Next Steps

- Determine future of Cinema
- Continuation of Improvement Group
- Exploration of long-term/alternative operating model
- Continued budget control reporting
- Securing Capital and external funding resources

# Questions

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28 January 2019



**REGENERATION & LOCAL SERVICES QUARTER  
2 REVENUE & CAPITAL OUTTURN 2018 / 2019**

**Joint Report of Corporate Director, Resources and Corporate Director,  
Regeneration & Local Services**

**Purpose of the report**

1. To provide details of the outturn budget position for the service areas within Regeneration & Local Services (REAL) that report to this committee. The remaining areas of the service report to the Economy & Enterprise Scrutiny Committee. The report highlights and explains any major variances in comparison with the budget.

**Executive Summary**

2. The Q2 forecast for the 2018/19 Revenue Outturn for those services within REAL that report to this committee was under budget against the cash limit by £0.377 million. This takes into account adjustments for sums outside the cash limit such as redundancy costs that are met from the strategic reserves, and use of / contributions to earmarked reserves.
3. The Q2 forecast for the 2018/19 Capital Outturn is currently estimated to be in line with the budget.

**Revenue 2018/2019**

4. The summary of the revenue outturn position, is shown in the following table analysed by Head of Service:

Head of Service	Revised Base Budget 2018/19 £'000	QTR 2 Report			Cash limit Variance Over/ (Under) £'000
		Quarter 2 Forecast (Apr-Sept) £'000	Variance Over/ (Under) £'000	Reserves / outside cash limit £'000	
Central Costs	1,774	1,774	0	0	0
Direct Services	45,191	45,484	293	(217)	76
Business Support	2,536	2,322	(214)	0	(214)
Culture & Sport	11,966	12,115	149	(237)	(87)
Technical Services	10,584	10,537	(47)	0	(47)
Env Health & Consumer Protection	4,761	4,847	86	(191)	(105)
<b>Total</b>	<b>76,812</b>	<b>77,079</b>	<b>267</b>	<b>(645)</b>	<b>(377)</b>

5. The forecast revenue outturn for 2018/19 is under budget against the cash limit by £0.377 million, after taking account of the forecast use of reserves, and items outside the cash limit.
6. The main reasons accounting for the outturn position are shown below:
  - ) Direct Services is forecast to be £76,000 overspent. This is mainly due to reducing power generation income at the Joint Stocks landfill site of £0.110 million, overspend on waste contracts of £0.108 million, unachieved Fleet MTFP savings of £0.220 million, unachieved Clean & Green MTFP savings of £73,000, essential depot repairs of £47,000 and costs relating to closed admin buildings not yet disposed of £54,000. These overspends are partially offset by additional garden waste income of £0.259 million which will help towards 19/20 MTFP savings and £0.278 million additional income generated by Building Services.
  - ) Culture & Sport is forecast to underspend by £87,000. There has been additional income of £0.530m relating to a change in the VAT treatment of Leisure income, but this has been partially offset by overspends of £0.201 million at the Gala Theatre and Hardwick Park, and a £0.247 million compensation to the 3rd party contractor that operates Peterlee Leisure Centre. The compensation is as a result of an income shortfall due to refurbishment works at the facility.
  - ) Technical Services is forecast to be £47,000 underspent. There is an overspend of £1.236 million due to additional policy led expenditure on highways maintenance, mainly in relation to Category 1 and 2 defects and footway maintenance, which is offset by additional surpluses generated within Highways Services Trading Accounts of £1.074 million. Strategic Highways also has a net underspend of £0.185 million due to employee savings and additional income.
  - ) Business Support is forecast to be £0.214 million underspent due to savings on vacant posts and reduced hours and increased income, which is offsetting additional supplies costs;
  - ) Environment, Health and Consumer Protection is forecast to underspend by £105,000. This is mainly due to an additional £68,000 licensing income and a number of vacant posts resulting in an underspend of £36,000.
7. Detailed explanations of variances are shown in Appendix 2

## **Capital 2018/2019**

- 8 The following table sets out details of forecast spend for 2018/19 analysed by individual Heads of Service areas within the Regeneration & Local Services capital programme against the revised budget.

<b>Head of Service</b>	<b>Revised Budget £'000</b>	<b>Outturn £'000s</b>	<b>Variance £'000s</b>
Direct Services	4,889	4,889	0
Culture and Sport	1,890	1,890	0
Technical Services	27,411	27,411	0
Env Health & Cons Protection	150	150	0
<b>Total</b>	<b>34,340</b>	<b>34,340</b>	<b>0</b>

- 9 As at 31 March 2018, the capital programme for 2018/19 was £34.773 million. The capital budget has subsequently been adjusted at MOWG meetings during the year as a result of additional funding sources being identified, along with virements in to future years, and this has now resulted in a revised 2018/19 Capital Programme of £36.109 million. It is currently anticipated that the full budget of £34.340 million will be spent in 2018/19.

## **Recommendations**

- 10 It is recommended that:

) Environment and Sustainable Communities Overview and Scrutiny note the Quarter 2 forecast outturn position on Revenue and Capital for 2018/19.

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**Contact: Phil Curran      Tel: 03000 261967**

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## **APPENDIX 1 - Implications**

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### **Finance**

To set out details of the Q2 forecast outturn, highlighting areas of over / underspend against the revenue and capital budgets for the service areas within Regeneration and Local Services that report to this committee.

### **Staffing**

There are no implications associated with this report.

### **Risk**

There are no implications associated with this report.

### **Equality and Diversity/Public Sector Equality Duty**

There are no implications associated with this report.

### **Accommodation**

There are no implications associated with this report.

### **Crime and Disorder**

There are no implications associated with this report.

### **Human Rights**

There are no implications associated with this report.

### **Consultation**

There are no implications associated with this report.

### **Procurement**

There are no implications associated with this report.

### **Disability Issues**

There are no implications associated with this report.

### **Legal Implications**

There are no implications associated with this report.

## Appendix 2: Heads Of Service Analysis – Direct Services

	Variance	Explanation
Head of D Services	(16)	(£16k) underspend due to reduced hours for project officer and savings in supplies
Building & Facilities Mgt	(334)	<p><b>19/20 Savings Achieved Early</b>  <b>(£19k)</b> underspend in Facilities Management</p> <p><b>Other</b>  <b>(£38k)</b> underspend on R&amp;M Divisions  <b>(£198k)</b> underspend on Construction divisions due to workload secured  <b>£40k</b> overspend on Catering facilities  <b>(£40k)</b> underspend on FM vacant posts, currently being filled  <b>(£102k)</b> underspend on FM utilities  <b>£54k</b> overspend on closed buildings with surplus costs, (Stanhope TH, Claypath, Front St Stanley, Galgate, Cleversferye, Claire House, Croft St, Hopper)  <b>£20k</b> overspend on increased security at County Hall  <b>(£51k)</b> underspend across all other areas</p>
Clean & Green	59	<p><b>£73k</b> overspend due to under achieving on 18/19 MTFP savings  <b>£24k</b> overspend on staffing mainly due to 3% staff turnover costs and training  <b>£18k</b> overspend on premises mainly due to an increase in NNDR rates  <b>£85k</b> overspend on subcontractors due to hire of tractor flails for adhoc work  <b>(£53k)</b> underspend on supplies and transport mainly due to the reduction in the contract hire rate, stores and uniform purchases  <b>(£56k)</b> underspend re Haw thorn Coke Works (last year)  <b>(£32k)</b> underspend re unbudgeted Commuted Sums from developers</p>
Depots	60	<p><b>£33k</b> overspend due to 2018/19 MTFP saving on security not yet implemented  <b>£47k</b> overspend due mainly to additional urgent repairs for Stainton Grove drainage  <b>(£54k)</b> underspend on utilities  <b>£15k</b> overspend following rent review at Beechburn, Crook  <b>£19k</b> overspend on various other premises budgets, i.e. new refuse charge £9k</p>
Fleet	294	<p><b>£131k</b> overspend due to 2018/19 MTFP restructure saving not yet identified  <b>£89k</b> overspend due to 2016/17 MTFP Business Support saving not implemented  <b>(£102k)</b> underspend on staffing due to staff turnover  <b>£176k</b> under achieved income on dayw orks</p>
Neighbourhood Protection	37	<p><b>(£44k)</b> underspend on Neighbourhood Wardens due to the overachieved income  <b>£22k</b> overspend on bereavement services, mainly due to premises costs on empty cemetery lodges and a reduction on bungalow rental income.  <b>£30k</b> overspend on ASB, mainly for honoraria and staff cover arrangements  <b>£15k</b> overspend on pest control, mainly due to under-achieved external income and 3% staff turnover costs.  <b>£38k</b> overspend on VIP project, 3 people employed but only 2 funded from reserves.  <b>(£7k)</b> underspend on Civic Pride, mainly due to employees working reduced hours.  <b>(£17k)</b> underspend on Community Safety on general supplies.</p>
Refuse & Recycling	(52)	<p><b>£123k</b> overspend on agency cover relating to high levels of sickness  <b>(£72k)</b> underspend on transport costs due to reduced level of hired vehicles  <b>(£39k)</b> underspend on general premises, supplies and contracted services  <b>(£88k)</b> over-achievement on income, due mainly to additional Trade Waste income  <b>£24k</b> overspend on Waster Transfer Stations</p>
Strategic Waste	27	<p><b>19/20 Savings Achieved</b>  <b>(£259k)</b> underspend on Garden Waste, (£71k) on treatment contract and (£181k) over-achieved income</p> <p><b>Other</b>  <b>(£73k)</b> underspend on Garden Waste, (£18k) agency and (£55k) supplies  <b>(£22k)</b> underspend on employees due mainly to reduced hours  <b>£31k</b> overspend on business rates at Joint Stocks  <b>(£18k)</b> underspend on transport costs, mainly contract hire, fuel and vehicle excess  <b>£42k</b> overspend on general supplies, mainly hired machinery on joint stocks  <b>£135k</b> overspend on contracts, (£57k) underspend on residual waste, £144k overspend on haulage, £25k overspend on HWRC, £57k overspend on MRF, (£34k) underspend on Leachate, power generation maintenance and other contracts  <b>£100k</b> overspend on Stainton Grove site, opening in Q4  <b>£110k</b> under-achievement on power generation income at Joint Stocks due to issues with gas capacity and efficiency of the machines  <b>(£19k)</b> over-achievement on income from commercial customers  <b>Note: Potential penalty of £150k not built into outturn - Contamination levels have been 35%, now 31% but we are allowed only 26%</b></p>
TOTAL	75	

## Appendix 2: Heads Of Service Analysis – Culture & Sport

	Variance	Explanation
<b>Culture &amp; Sport Management</b>	1	<b>(1k)</b> under budget due to a vacant post offset by costs of the Phase 1 restructure
<b>Service Development</b>	407	<b>3k</b> overspend on SD Management employees.
		<b>192k</b> overspend SD Place & Experience mainly due to Events and Gala cost centres partially offset by minor savings in Community Arts
		<b>(50k)</b> underspend in SD Wellbeing arising from staff vacancies.
		<b>(17k)</b> under budget in SD Growing & Learning due to the maternity cover for a museums and collections manager offset by a number of smaller savings across the service.
		<b>(25k)</b> SD Growing & Learning EFP due to additional income projected on Prison contracts.
		<b>304k</b> overspend in SD Improvement & Development mainly due to compensation for income shortfall at Peterlee LC during improvement works.
<b>Locality Delivery- Mgt</b>	<b>(49)</b>	<b>(49k)</b> underspend in Locality Management due to a Service Manager vacancy.
<b>Locality 1</b>	<b>(267)</b>	<b>14k</b> Locality 1 - overspend at Killhope mainly due to under achieved income.
		<b>(213k)</b> Locality 1 - under budget on L1 Leisure Centres largely due to over-achieved income (VAT) and reduced Premises costs.
		<b>(68k)</b> Locality 1 - (44) saving on L1 Libraries and Bishop Auckland Town Hall mainly due to lower than expected staff costs.
<b>Locality 2</b>	<b>(38)</b>	<b>(142k)</b> Locality 2 underspend due to over-achieved income (VAT) and reduced Premises costs.
		<b>120k</b> Locality 2 - overspend at Wharton Park and increased costs at Hardwick Park.
		<b>(16k)</b> saving on Libraries mainly due to reduced Premises and Supplies costs
<b>Locality 3</b>	<b>(141)</b>	<b>(169k)</b> Locality 2 underspend due to over-achieved income (VAT) and reduced Premises costs.
		<b>(8k)</b> Locality 3 - saving on Libraries mainly due to reduced Premises and Supplies costs.
		<b>36k</b> Locality 3 - overspend on Gala cost centres mainly due to additional Employee costs and reduced income projections offset by minor savings at Durham Town Hall.
<b>TOTAL</b>	<b>(87)</b>	

## Appendix 2: Heads Of Service Analysis – Technical Services

	Variance	Explanation
<b>Head of Technical Services</b>	6	Minor overspend on Employees re turnover savings.
<b>Design - PPM</b>	(78)	Underspend of (98) on Employees and Agency due to vacancies offset by reduced income of 16 and overspends of 4 on Supplies and Agency for additional consultant fees.
<b>Design - Building Services</b>	47	Underspend of (158) on Employees and Agency due to vacancies offset by reduced income of 100 and overspends of 105 on Supplies and other for additional consultant fees and software.
<b>Highways Services Trading</b>	(1,074)	Additional income of (3,597) generated by trading activities in Highways, Street Lighting and Commercial Group, offset by additional related cost of sales of 2,523 on Employees, Supplies and Agency.
<b>Highways Services Non-Trading</b>	1,236	Overspend of 1,236 on Highways Services Revenue for additional scheduled work on Category 1 and 2 highways repair work, street lighting cable testing and other non-trading service areas. Overspends to be offset by additional surplus on trading activities.
<b>Strategic Highways</b>	(185)	Underspend of (258) on Employees due to vacancies and reduced hours in Road Safety, Traffic, Drainage and Asset Management, offset by additional overtime and agency staff.
		Minor net overspend of 1 on Premises costs across all service areas.
		Overspend of 94 on Supplies and Services for 20mph zones Road Safety educational work, DEFRA grant funded drainage work, professional fees and ICT costs, offset by savings on advertising and other costs.
		Overspend of 116 on Agency. Additional spend of 62 on Section 38 supervision and rechargeable works in Asset Management. Additional spend of 46 on consultants and rechargeable works in Traffic & Street Works. Additional spend of 8 on contractors in Drainage.
		Overspend of 3 on Transport largely on Road Safety, offset by savings in Traffic & Street Works and Structures.
		Additional Income of (140) from Street Lighting SLA's, flood levy payments and recharged income.
<b>TOTAL</b>	<b>(47)</b>	

## Appendix 2: Heads Of Service Analysis – Other Costs

	Variance	Explanation
<b>Business Support</b>	(215)	Underspend of (209) on Employees and Transport due to current vacancies and reduced hours plus increased income of (38) offsetting additional Supplies costs of 32.
<b>NS Central Costs</b>	0	Nil net spend on central costs.
<b>RED Central Costs</b>	(15)	Small underspend of (15) on central costs.
<b>TOTAL</b>	<b>(229)</b>	

## Appendix 2: Heads Of Service Analysis – EHCP

	Variance	Explanation
<b>Head of EHCP</b>	3	Minor Variance
<b>Consumer Protection</b>	39	<b>(£83k)</b> underspend on staff due to 3 vacant posts (two CPOs and one maternity cover) and staff not working full time <b>(£8k)</b> underspend on rates and repairs costs in relation to Markets <b>£25k</b> overspend on supplies and services mainly due to legal fees and forensic exam costs <b>£105k</b> under achievement on income, which is a historical issue
<b>Health Protection</b>	(21)	<b>(£7k)</b> underspend on transport costs <b>(£16k)</b> underspend on general supplies and services such as telephones and sampling budgets <b>£2k</b> under achieved income, Feed grant reduced by £23k this year, but other licensing income covers most of this shortfall
<b>Environmental Protection</b>	(125)	<b>£47k</b> overspend on employees, mainly due to unachieved 3% efficiency savings <b>(£7k)</b> underspend on general transport and supplies <b>(£165k)</b> over-achievement on income, mainly due to additional £50k HMO licensing income, £60k secondary HMO licensing income and an additional £40K internal contribution
<b>TOTAL</b>	<b>(104)</b>	

FINANCIAL YEAR 2018/19  
QUARTER 2

**REGENERATION & LOCAL SERVICES**  
(ENVIRONMENT & SUSTAINABLE COMMUNITIES)  
**REVENUE & CAPITAL OUTTURN**

Phil Curran  
Finance Manager  
(Resources – Regeneration & Local Services Finance)

*Altogether better*



# OVERVIEW

- Service Budgets - Background
- Revenue Forecast Outturn and Variance Explanations
- Capital Forecast Outturn and Variance Explanations

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# ANALYSIS BY HEAD OF SERVICE

	Revised Base Budget 2018/19 £'000	Q2 Outturn (Apr-Sep)  £'000	Reserves & O/s Cash Limit  £'000	Variance Over/ (Under)  £'000
Central Costs	1,774	1,774	0	0
Direct Services	45,191	45,484	(217)	76
Business Support	2,536	2,322	0	(214)
Culture & Sport	11,966	12,115	(237)	(87)
Technical Services	10,584	10,537	0	(47)
Env Health & Consumer Protection	4,761	4,847	(191)	(105)
<b>Overall Total</b>	<b>76,812</b>	<b>77,079</b>	<b>(645)</b>	<b>(377)</b>

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# Reasons for variances

• Reduced Power Generation income	£0.110m
• Additional income from VAT change	(£0.530m)
• Lost income from Leisure Centre refurb	£0.247m
• Underspend in Business Support	(£0.215m)
• Miscellaneous Underspends	£0.004m
	-----
	<b>(£0.377m)</b>
	-----

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# CAPITAL OUTTURN

Head of Service	Revised Budget £'000	Outturn £'000	Variance £'000
Direct Services	4,889	4,889	0
Culture & Sport	1,890	1,890	0
Technical Services	27,411	27,411	0
Env Health & Cons Protection	150	150	0
<b>Total</b>	<b>34,340</b>	<b>34,340</b>	<b>0</b>

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ANY QUESTIONS?

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**Environment & Sustainable Communities  
Overview and Scrutiny Committee**

**28 January 2019**

**Quarter Two 2018/19  
Performance Management Report**



**Lorraine O'Donnell, Director of Transformation and Partnerships**

**Electoral division(s) affected:**

Countywide.

**Purpose of the Report**

- 1 To present progress towards achieving the key outcomes of the council's corporate performance framework for the Altogether Greener priority theme.

**Performance Report for quarter two, 2018/19**

- 2 The performance report for quarter two, 2018/19 is attached at Appendix 2. It is structured around a set of key questions aligned to the Altogether Greener priority theme and includes the key performance messages from data available this quarter along with visual summaries and data tables for each key question.
- 3 [Consultation](#) is currently underway in order to develop a new vision for County Durham. Between 22 November 2018 and 18 January 2019 the public are being asked to provide their views on our proposed high level aims. This feedback will then be used in order to develop a draft Durham 2030 Vision, which will be subject to further consultation between February and March. In line with this, we will be reviewing our six 'Altogether' priority themes in order to better reflect our new priorities.

**Executive summary**

- 4 Overall environmental cleanliness levels remain good and environmental satisfaction (National Highways and Transport Survey) is consistently better than national levels. However, there was some deterioration in during quarter 2 (areas of concern are industrial estates and business parks), especially relating to detritus, and there were increases in some enviro-crime categories. Actions to address these issues are now in place. Since 1990, countywide carbon emissions

have halved and those from council operations have decreased by 40%. Countywide, only transport related emissions have increased (slightly) due to more vehicles being on the road (although those vehicles are more efficient) possibly due to the rise in home deliveries. There has been an increase in recycling and composting tonnage, especially green waste through our Household Waste Recycling Centres (HWRCs). Three road resurfacing schemes trialled the use of waste plastics in the road surface. We are the first local authority in the North East to try this new technology.

### **Risk Management**

- 5 Effective risk management is a vital component of the council's agenda. The council's risk management process sits alongside our change programme and is incorporated into all significant change and improvement projects.
- 6 There are no key risks to successfully delivering the objectives of this theme.

### **Recommendation**

- 7 That the Environment and Sustainable Communities Overview and Scrutiny Committee receive the report and consider any performance issues arising herewith.

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**Contact:** Jenny Haworth

Tel: 03000 268071

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## **Appendix 1: Implications**

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### **Legal Implications**

Not applicable.

### **Finance**

Latest performance information is being used to inform corporate, service and financial planning.

### **Consultation**

Not applicable.

### **Equality and Diversity / Public Sector Equality Duty**

Equality measures are monitored as part of the performance monitoring process.

### **Human Rights**

Not applicable.

### **Crime and Disorder**

A number of performance indicators and key actions relating to crime and disorder are continually monitored in partnership with Durham Constabulary.

### **Staffing**

Performance against a number of relevant corporate health indicators has been included to monitor staffing issues.

### **Accommodation**

Not applicable.

### **Risk**

Reporting of significant risks and their interaction with performance is integrated into the quarterly performance management report.

### **Procurement**

Not applicable.

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*Altogether better*



# Durham County Council Performance Management Report

## Quarter Two, 2018/19



# ALTOGETHER GREENER

## 1. How clean and tidy is my local environment?

**1,707**  
Reported fly-tipping

**-472**  
(- 22%)

**27** cameras deployed

**1** incident caught on CCTV

**8** stop & search operations

**17** duty of care warning letters

**3** producers issued

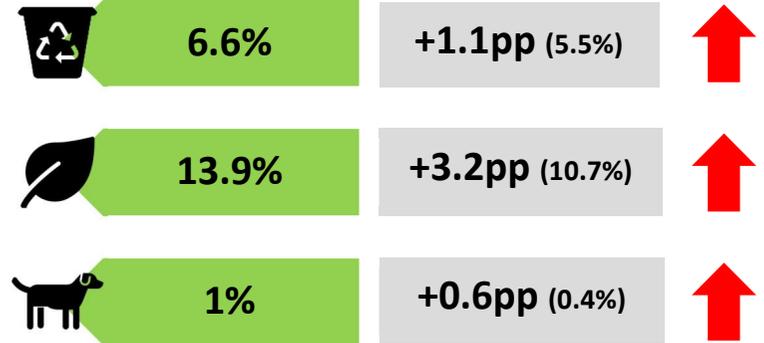
**414** further investigations

**4** PACE Interviews

**6** prosecutions

**10** FPNs

### Environmental Cleanliness: % of relevant land and highways assessed as falling below an acceptable standard

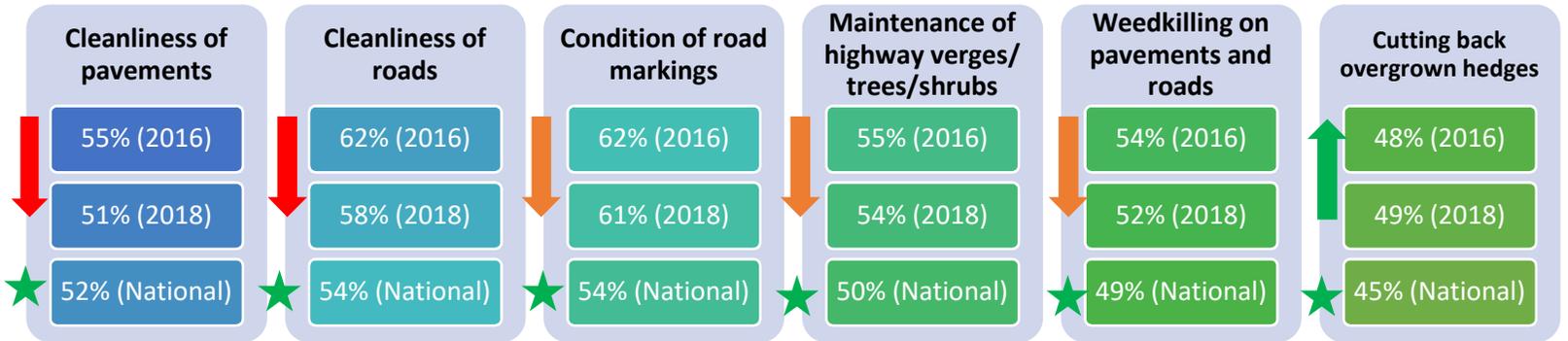


Environmental cleanliness survey carried out August to September 2018 – compared to same period 2017.

Jul-Sep 2018      Jul-Sep 2017

### National Highways and Transport Survey (1 Oct 2017 to 30 Sep 2018 – compared to same period the previous year)

**51%** overall satisfaction with highways maintenance (55% in 2016)



## **Altogether Greener**

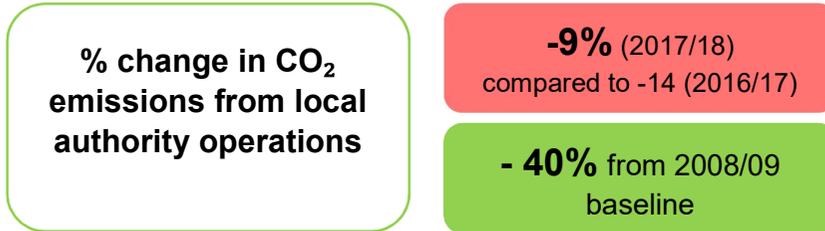
- 1 The priority theme of Altogether Greener is structured around the following three key questions:
  - How clean and tidy is my local environment?
  - Are we reducing carbon emissions and adapting to climate change?
  - How effective and sustainable is our collection and disposal of waste?

### **How clean and tidy is my local environment?**

- 2 The latest environmental cleanliness survey shows that levels of detritus have deteriorated. Detritus is a biological waste (e.g. mud, soil, grit, gravel, leaves or blossom) which will decompose, whereas litter is simply a waste that will not decompose. If not swept away, detritus can encourage weeds to grow, damaging road and paving surfaces, trapping litter and leading to a rapid deterioration of the environmental cleanliness standards of an area.
- 3 Further analysis of the environmental cleanliness survey results highlighted issues within industrial estates and business parks. We are working with the associated businesses through targeted interventions to improve these areas.
- 4 There were fewer reported fly-tips but the most prevalent waste type, accounting for 62% of incidents, continues to be household waste. This includes wheeled recycling bins abandoned due to contamination and waste cleared from yards and gardens.
- 5 We continue to tackle fly-tipping through covert CCTV in hotspot areas and enforcement actions. For the first time, we will destroy a vehicle used for fly-tipping. As well as the forfeiture and destruction of their vehicle, the individual was also sentenced to 180 hours of unpaid work and must pay £350 costs.
- 6 We are aware that our CRM mapping software, which allows customers to pinpoint the exact location of a fly-tip they are reporting, is defaulting to the nearest property and this is reducing the accuracy of fly-tip locations, especially in rural areas. This has now been rectified.

Are we (2) reducing carbon emissions and adapting to climate change? How (3) effective and sustainable is our collection and disposal of waste?

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More details on Green Move out, can be found [here](#) 

**Green Move Out 2018**

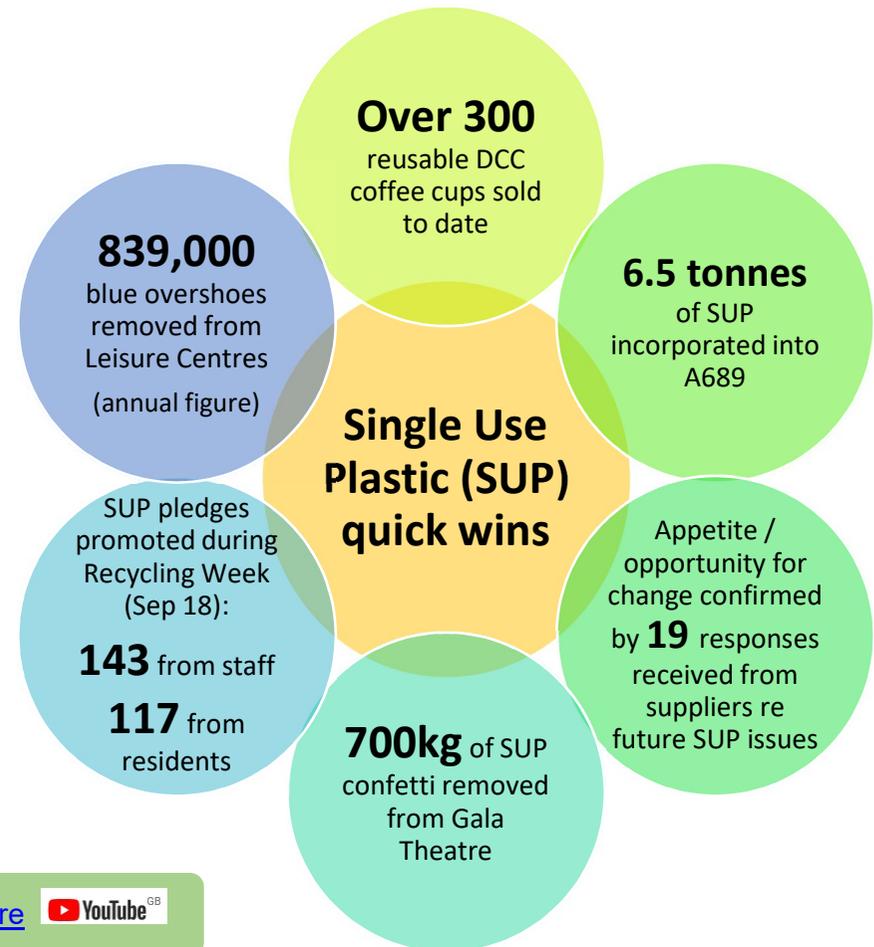
Partnership project enabling students leaving Durham City to donate unwanted items to a local charity.

**907** properties in **66** streets visited

discussed the scheme with **129** students

**356** bags weighing **2.5** tonnes collected from student houses

**2,524** bags weighing **16** tonnes collected from around university colleges



DCC uses **recycled plastic materials for road resurfacing**. More details, [here](#) 

## **Are we reducing carbon emissions and adapting to climate change?**

- 7 There are several reasons CO<sub>2</sub> emissions have reduced across County Durham, including a greener electricity grid as we now generate more renewable energy and use less coal. Domestic, industrial and commercial CO<sub>2</sub> emissions continue to go down, but transport emissions have seen a slight rise. There are more vehicles on the roads (although vehicle efficiency has improved). We believe this is due, in part, to an increase in home deliveries associated with internet shopping. The Business Energy Efficiency project, working to reduce the carbon footprint of Small and Medium Enterprises (SME's) continues to grow and has been held up as national best practice.
- 8 The reduction in CO<sub>2</sub> emissions from local authority operations is due to the implementation of several energy efficiency projects including the Building Energy Efficiency Retrofit project, Street Lighting Energy Reduction Programme and the Schools Carbon Reduction project. We continue to explore new and innovative projects including the utilisation of mine water heat, battery storage projects and district heating.

## **How effective and sustainable is our collection and disposal of waste?**

- 9 The proportion of household waste recycled, composted or reused has increased. There has been a 9% increase of tonnage through our Household Waste Recycling Centres (HWRCs), half of which was increased green waste, as well as a 3% increase in kerbside recycling tonnage. This is most likely due to unseasonably hot weather and the World Cup resulting in additional garden work, DIY and purchases.
- 10 Lower tonnage was collected through our garden waste scheme due to a combination of fewer subscriptions and hot weather stunting grass growth (kerbside garden waste is mainly grass clippings).
- 11 The new Stainton Grove HWRC, due to re-open at year-end, will contain a new on-site shop. Any items of furniture in good condition deposited at the site will be cleaned up / restored and sold by the shop at prices aimed at low income families. Once established this initiative will be expanded to include other items in good condition such as toys.
- 12 We continued with several campaigns including 'Waste Less, Save More' (Sainsbury's funded) which redistributed more than 4.5 tonnes of food to almost 1,200 customers and held three 'feed the 1,000' events, Recycling Matters and Metal Matters and the Green Move Out Scheme.

- 13 During quarter two, we trialled using waste plastics in three road surfacing schemes: Toft Crescent in Murton, a section of the A68 and the A689 near Sedgefield. We are the first local authority in the North East to try this new technology and the A689 is the largest such scheme to date, with over 1,500 tonnes of asphalt and six and a half tonnes of plastic waste (which equates to just over 250,000 single use carrier bags). If successful in our funding bid from the Department for Transport Innovation Fund, we will carry out a programme of further road surfacing trials increasing the levels of plastics used.
- 14 The 'capping activities' at Joint Stocks Landfill has experienced a significant rotational slip to some of the placed and compacted soils forming the slopes for capping. This will need to be controlled and re-engineered and a Geotechnical Engineering Contractor is currently being procured to determine next steps and the impact of this on delaying the programme.

## Key Performance Indicators – Data Tables

There are two types of performance indicators throughout this document:

- (a) Key target indicators – targets are set as improvements can be measured regularly and can be actively influenced by the council and its partners; and
- (b) Key tracker indicators – performance is tracked but no targets are set as they are long-term and/or can only be partially influenced by the council and its partners.

A guide is available which provides full details of indicator definitions and data sources for the 2017/18 corporate indicator set. This is available to view either internally from the intranet or can be requested from the Strategy Team at [performance@durham.gov.uk](mailto:performance@durham.gov.uk)

### KEY TO SYMBOLS

	Direction of travel	Benchmarking	Performance against target
<b>GREEN</b>	Same or better than comparable period	Same or better than comparable group	Meeting or exceeding target
<b>AMBER</b>	Worse than comparable period (within 2% tolerance)	Worse than comparable group (within 2% tolerance)	Performance within 2% of target
<b>RED</b>	Worse than comparable period (greater than 2%)	Worse than comparable group (greater than 2%)	Performance >2% behind target

### National Benchmarking

We compare our performance to all English authorities. The number of authorities varies according to the performance indicator and functions of councils, for example educational attainment is compared to county and unitary councils however waste disposal is compared to district and unitary councils.

### North East Benchmarking

The North East figure is the average performance from the authorities within the North East region, i.e. County Durham, Darlington, Gateshead, Hartlepool, Middlesbrough, Newcastle upon Tyne, North Tyneside, Northumberland, Redcar and Cleveland, Stockton-On-Tees, South Tyneside, Sunderland. The number of authorities also varies according to the performance indicator and functions of councils.

More detail is available from the Strategy Team at [performance@durham.gov.uk](mailto:performance@durham.gov.uk)

## ALTOGETHER GREENER

### 1. How clean and tidy is my local environment?

Ref	Description	Latest data	Period covered	Comparison to						Data updated this quarter
				Period target	12 months earlier	National figure	North East figure	Nearest statistical neighbour	Period covered if different	
108	% of relevant land and highways assessed as having deposits of litter that fall below an acceptable level	6.61	Aug-Sep 2018	Tracker	5.22					Yes
				N/a	RED					
109	% of relevant land and highways assessed as having deposits of detritus that fall below an acceptable level	13.87	Aug-Sep 2018	Tracker	10.72					Yes
				N/a	RED					
110	% of relevant land and highways assessed as having deposits of dog fouling that fall below an acceptable level	1	Aug-Sep 2018	Tracker	0.44					Yes
				N/a	RED					
111	Number of fly-tipping incidents	1,731	Jul-Sep 2018	Tracker	2,179					Yes
				N/a	GREEN					

## ALTOGETHER GREENER

### 2. Are we reducing carbon emissions and adapting to climate change?

Ref	Description	Latest data	Period covered	Comparison to						Data updated this quarter
				Period target	12 months earlier	National figure	North East figure	Nearest statistical neighbour	Period covered if different	
112	% reduction in CO <sub>2</sub> emissions in County Durham (by 40% by 2020 and 55% by March 2031)	52.3	2016	Tracker	49.9					Yes
				N/a	GREEN					
113	% change in CO <sub>2</sub> emissions from local authority operations	-9	2017/18	Tracker	-14					Yes
				N/a	RED					

## ALTOGETHER GREENER

### 3. How effective and sustainable is our collection and disposal of waste?

Ref	Description	Latest data	Period covered	Comparison to						Data updated this quarter
				Period target	12 months earlier	National figure	North East figure	Nearest statistical neighbour	Period covered if different	
114	% of municipal waste diverted from landfill	96.3	Apr-Jun 2018	95 <b>GREEN</b>	95.9 <b>GREEN</b>					Yes
115	% of household waste that is re-used, recycled or composted	48.5	Apr-Jun 2018	Tracker N/a	44.1 <b>GREEN</b>					Yes

### Other additional relevant indicators

## ALTOGETHER WEALTHIER

### 4. Is it easy to travel around the county?

Ref	Description	Latest data	Period covered	Comparison to						Data updated this quarter
				Period target	12 months earlier	National figure	North East figure	Nearest statistical neighbour	Period covered if different	
18	% of A roads where maintenance is recommended	3	2017/18	Tracker N/a	3 <b>GREEN</b>	3 <b>GREEN</b>			2016/17	No
19	% of B and C roads where maintenance is recommended	4	2017/18	Tracker N/a	3 <b>AMBER</b>	6 <b>GREEN</b>			2016/17	No
20	% of unclassified roads where maintenance is recommended	21	2017/18	Tracker N/a	20 <b>AMBER</b>	17 <b>RED</b>			2016/17	No

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## Durham Strategic Flood Prevention Group

**Tuesday 6 December 2018**

**3.00 p.m. to 4.45 p.m.**

**Conference Room 4B,**

**Durham County Council, County Hall, Durham, DH1 5UQ**

Present:

Claire Barry (CB) [Minutes], PA to the Head of Technical Services, Durham County Council  
 Anna Caygill (AC), Community Engagement Officer, Environment Agency  
 David Charlton (DC), Assistant Sustainable Sewerage Manager, Northumbrian Water  
 Jim Heslop (JH), Team Leader, Partnerships and Strategic Overview, Environment Agency  
 Jonathan Kellagher (JK), Flood and Coastal Risk Management Officer, Environment Agency  
 Simon Longstaff (SL), Drainage and Coastal Defence Manager, Durham County Council  
 Peter Nailon (PN), Director, Wear Rivers Trust  
 John Reed (JR) [Chair], Head of Technical Services, Durham County Council  
 Councillor Angela Surtees (AS), Durham County Council/NRFCC Member

Apologies:

Brian Buckley (BB), Strategic Highways Manager, Durham County Council  
 Stephen Hudson (SH), Senior Project Officer, Wear Rivers Trust  
 Zoe Lewin (ZL), Senior Spatial Policy Officer, Durham County Council  
 Stephen Merrett, Environment, Planning and Engagement Manager-North East, Environment Agency

	<b>Subject</b>	<b>Assigned Officer</b>	<b>By When</b>
<b>1.</b>	<p><b>PR19 Resilience Ambition-Strategic Planning DWMP Presentation</b></p> <p>DC carried out the presentation.</p>	-	-
<b>2.</b>	<p><b>Minutes from the Previous Meeting – 18 September 2018</b></p> <p>No issues were raised.</p>	-	-
<b>3.</b>	<p><b>Matters Arising</b></p> <p><b>FCRM Resilience</b> AC provided the link regarding the ‘Flood Friday’ videos.</p> <p><b>DCC Funded Schemes</b> SL confirmed that DCC met with EA to produce outcomes that are to be delivered.</p> <p><b>Surface Water Management Plan</b> DC circulated the link for the new plan.</p> <p><b>LEP Workstreams</b> PO provided the information regarding LEP workstreams.</p>	- - - -	- - - -

	<p><b>Flooding in County Durham</b> The data has been provided which DCC are reviewing; SL is to provide an update at the next meeting.</p> <p><b>Surface Water Assets</b> DC circulated the draft document regarding surface water assets.</p> <p><b>National Infrastructure Audit</b> PO has circulated the information relating to Chapter 5 regarding reducing the risk of flooding.</p>	SL	20.03.19
4.	<p><b>Capital Programme – Dashboard Report</b></p> <p><b>DCC Schemes</b></p> <ul style="list-style-type: none"> <li>▪ Pemberton Road, Consett: There has been a road traffic accident at this location; DCC are working jointly with the EA.</li> <li>▪ Lanchester: The works are on hold until January 2019 at the request of shop owners due to the Christmas period.</li> <li>▪ Chester-le-Street: Conditional approval for ERDF funding has been received. The external tender process is being progressed in compliance with ERDF rules. It is hoped that formal approval will be received by 31 December 2018. Positive progress is being made regarding the diversion of the NW sewer.</li> </ul> <p><b>EA Schemes</b> The final business case for Weardale has been submitted and it is to be authorised by 31 December 2018.</p> <p><b>NW Schemes</b></p> <ul style="list-style-type: none"> <li>▪ Bessemer Street, Ferryhill: The scheme has been deferred until further funding is available.</li> <li>▪ Investments and Sewage Treatment Works: JR confirmed that these can be included on the Dashboard Report for review at future meetings; DC is to liaise with SL.</li> </ul>	- - - - - DC	- - - - - Ongoing Basis
5.	<p><b>Update on Durham Medium Term Plan (MTP)</b></p> <p>The schemes at Dipton and Dunelm Walk in Leadgate are to receive GiA funding.</p>	-	-
6.	<p><b>Update on Flood Investigations</b></p> <p>DCC have received 43 requests for investigations from 17 September 2018 to 5 December 2018; 41 have been completed. There were 15 requests carried over from the previous period.</p> <p>A breakdown of the investigations detailed by the geographical areas is provided below:</p> <ul style="list-style-type: none"> <li>▪ Chester le Street: 3</li> </ul>	- -	- -

	<ul style="list-style-type: none"> <li>▪ Derwentside: 16</li> <li>▪ Durham: 0</li> <li>▪ Easington: 4</li> <li>▪ Sedgefield: 7</li> <li>▪ Teesdale: 4</li> <li>▪ Wear Valley: 9</li> </ul> <p>A breakdown of the investigations detailed by the source of the flooding is provided below:</p> <ul style="list-style-type: none"> <li>▪ Sewer: 2</li> <li>▪ Highway: 22</li> <li>▪ Overland: 18</li> <li>▪ River/water: 0</li> <li>▪ Other/uncategorised: 1</li> </ul>	-	-
7.	<p><b>Update from the Northern Regional Flood and Coastal Committee (NRFCC)</b></p> <p><b>Allocation and Funding</b> An overview was provided regarding allocation and funding at national level. EA have been undertaking work to obtain additional funds.</p> <p><b>Programme</b> The schemes that have been deferred are to be reviewed for consideration in the next programme.</p> <p><b>Local Levy</b> There is a new programme, in terms of funding, that is deliverable based on the anticipated Local Levy of 2% increase going forward. AS is to provide the information regarding the supporting of the increase to JR.</p> <p><b>25 Year Plan</b> This plan is to be launched; meetings are to be arranged with Local Authorities.</p> <p><b>Community Engagement Officers</b> The contracts for Community Engagement Officers has been extended for a further two years.</p>	-	-
		AS	31.12.18
8.	<p><b>Northumbrian Integrated Drainage Partnership (NIDP)</b></p> <p>A Twitter account is being set up; the group are to forward any positive stories to DC.</p> <p>The accelerated programme is progressing well. The programme for the next period is to take place in March 2020. Stage two studies are to be converted into capital bids; these are to be reported as early as possible next year.</p>	-	-
9.	<b>FCRM Resilience</b>		

	AC has provided the FCRM Resilience Durham & Darlington Highlight Reports for September, October and November 2018; no issues were raised.	-	-
<b>10. Plans</b>	<p><b><i>Flood Risk Management Plan</i></b> No issues were raised.</p> <p><b><i>Infrastructure Delivery Plan</i></b> The pre-submission draft of the County Durham Plan and the accompanying Infrastructure Delivery Plan will go out for consultation at the end of January 2019 until early March 2019. This will be the last opportunity to comment on the documents before they go for Examination in Public.</p> <p><b><i>Local Flood Risk Management Strategy</i></b> No issues were raised.</p> <p><b><i>Surface Water Management Plan</i></b> No issues were raised.</p> <p><b><i>Strategic Flood Risk Assessment</i></b> The Strategic Flood Risk Assessment and associated mapping have been updated on the DCC website and interactive map respectively.</p> <p><b><i>Sustainable Drainage Systems (SuDS)</i></b> No issues were raised.</p>	-	-
<b>11. Any Other Business</b>	<p><b><i>Risk Management for Remaining Programme Period</i></b> The assessment of risk for the remainder of the programme is to be addressed. SL advised that the main risk is that funding is not being received for Chester-le-Street. JR expressed concern regarding where funding could be delayed; JH advised that there is a risk with the change of allocations.</p> <p><b><i>Marketplace Exercise</i></b> The projects in the remaining programme are to be addressed and will be reviewed in January 2019. EA are to contact SL to determine if DCC would be interested in looking at other delivery routes. JR provided an update regarding the North East Highway Alliance where the capacity for Authorities is shared.</p>	-	-
<b>12. Date, Time and Venue of Next Meeting</b>	<p><b>3.00 p.m. Wednesday 20 March 2019</b> <b>Conference Room 4B,</b></p>	-	-



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